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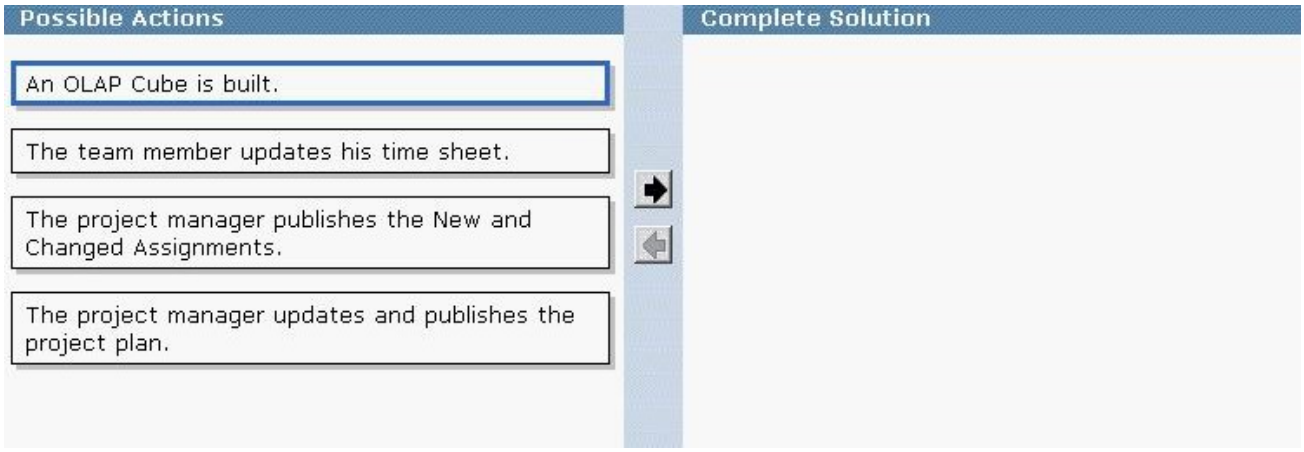
1년간 무료 업데이트 제공

Exam : **74-131**

Title : Designing a MS Office Enterprise Proj.Mgmt.EPM

Version : DEMO

1.You are a business analyst.The directior of the Project Management Office(PMO)tells you that she cannot view project inforation for the whole organization.Additionally,the information she can view is always out of date.You discover that there is not a project management process in place for obtaining accurate project data. You design a Portfolio Analyzer view based on the PMO requirements.Next,you need to recommend a project-updating process.The new process will ensure that current information is displayed in the Portfolio Analyzer views. What should you recommend? To answer,move the appropriate actions from the list of actions to the answer area,and arrange them in the correct order.



Correct:

Green choice4---->Yellow Choice1

Green choice1---->Yellow Choice2

Green choice2---->Yellow Choice3

2.You are the team leader on an Enterprise Project management (EPM) initiative. Your EPM team has documented a list of risks associated with the initiative. To prioritize these risks, the EPM team uses a scale for probability in percent of 0 to 100 and a numeric scale for impact of 1 (low) to 10 (high). The analysis is shown in the following table: RiskProbabilityImpactThere are no open racks in the server room.306There is resistance to EPM from project managers.607Limited production hardware is on back-order.458The training room has insufficient hardware.805 You need to create a master risk list. Which risk has the highest priority?

Risk	Probability	Impact
There are no open racks in the server room.	30	6
There is resistance to EPM from project managers.	60	7
Limited production hardware is on back-order.	45	8
The training room has insufficient hardware.	80	5

A.There are no open racks in the server room.

B.There is resistance to EPM from project managers.

C.Limited production hardware is on back-order.

D.The training room has insufficient hardware.

Correct:B

3.The sponsor of the Enterprise Project Management (EPM) initiative states that in the past, another consultant had tried to implement an EPM solution and had failed. He also states he has hired a new program manager. You interview the program manager and a group of project

managers in the organization. You analyze the results and decide that the organization is at Level 1 of the Project Management Maturity Model. You also discover that the new program manager is not familiar with the Microsoft EPM technology. You must identify risks to the requirements of an effective EPM solution. What is the most likely risk?

A.Team members are reluctant to use the EPM solution.

B.The new program manager will require extensive training.

C.There are few, if any, project management processes in place.

D.The EPM sponsor has too many requirements.

Correct:C

4.You interview a key stakeholder of an Enterprise Project Management (EPM) initiative. He states that project managers often have difficulty in collecting status when projects are under way. You must document the current project management processes that are in place for executing and controlling the phases of a project. Which two questions should you ask? (Each correct answer presents part of the solution. Choose two.)

A.How do you assign the appropriate resources for tasks?

B.What are the key elements that you track while monitoring your projects?

C.Do your resources currently use a time sheet to report on project tasks?

D.Do you have project templates that follow a prescribed methodology?

E.How do you define task effort and duration estimates?

Correct:B C

5.The sponsor of the Enterprise Project Management (EPM) initiative states that in the past, another consultant had tried to implement an EPM solution and had failed. The new initiative must maintain the original budget and schedule of the first initiative. He also states he has hired a new program manager. The program managers goal is to initiate any process changes required for improved project management. You interview the program manager and a group of project managers in the organization. You analyze the results and decide that the organization is at Level 3 of the Project Management Maturity Model. You must identify risks to the requirements of an effective EPM solution. What is the most likely risk?

A.There are no project management processes in place.

B.There is significant resistance to EPM from project managers.

C.There is an aggressive implementation schedule that cannot be met.

D.There is the expectation that technology will drive business process changes.

Correct:C